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Chris was born in Yorkshire but raised in East Anglia. Starting work in R&I at Cambridgeshire County Council in 1982, he moved on to working on statistics at CIPFA in London before returning to Cambridgeshire where he worked as an analyst/programmer for Huntingdonshire then Fenland district councils. He moved back up North to Lancaster City Council in 1999, becoming ICT Manager in 2010. He has a long association with Socitm, is a graduate of the Top Talent programme, chair of the North West region 2014-17 and is now a vice-president. He is also a core member of the Local Public Sector CIO Council.

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